Dropout Prevention

1. **Purpose:** The purpose of the Building Bridges program is to award grant funding to address dropout prevention, intervention and retrieval both through the development of systems approaches that create collaborative local partnerships and the provision of direct services to students. JAG is one program that has provided prevention, intervention and retrieval as a direct service to students.

2. **Description of services provided:** The Building Bridges grant program awarded grants to build a comprehensive dropout prevention, intervention, and retrieval system. The average cost per student directly served was approximately $385.00 without including those who will benefit from tier one interventions (all students) and the development of systems that are going into implementation phase this year. Based on the evaluation and previous program outcomes the following strategies were required elements of the 2009–11 Building Bridges Grant Program:

   - Utilization of a **Dropout Early Warning and Intervention System** that uses quality student data to identify students at-risk; has a multidisciplinary school/community student support team to put students into interventions and regularly monitor student progress and make adjustments as necessary; and employs student advocates to provide intensive, individual case management to students identified at the highest risk levels and engage in dropout recovery efforts with students who have previously dropped out.
   - Development and implementation of a **multi-tier system of support framework** that provides progressively intensive school and community-based interventions.
   - Development of resources, such as the GATE Equity Webinar series, and System Improvement Guides for SQSS measures.

3. **Criteria for receiving services and/or grants:** Each partnership was to include at least one school district, and shall be led by one of several specified entities. Partnerships were required to identify students at risk of dropping out of school, or who have dropped out, and provide those students with assistance and support to facilitate the continuation of their education. These grants were to serve at-risk middle and high school students. Targeted student populations to be identified include youth in foster care, the juvenile justice system, special education, and youth who have dropped out of school. The current cohort of grantee districts have used a cycle of inquiry (a process for preparing, identifying issues, understanding issues and their root causes, creating a plan and taking action, and then evaluating the results to begin the cycle again) for the data they have collected to create a problem of practice and theory of action customized to their district’s needs.

4. This year the grantee districts built capacity around School Quality and Student Success (SQSS) by providing training for early warning systems, students with disabilities, and English learners, providing books for district book study, offering college going culture activities such as campus field trips, and adding transition activities for incoming 9th graders. Districts also produced videos (with staff and students) to share evidence-
based practices with the field. Capacity was also built around the SQSS measures (attendance, 9th Grade, and Dual credit) on the K-12 Supports Team with attending the National Freshmen Success Institute for 9th Graders On-Track. GATE Advisory is a quarterly forum to listen and learn about evidence-based practices to connect community partners to opportunities for partnership, such as attendance. We also partnered with Gonzaga University to create a coaches’ toolkit for implementing evidence-based practices.

5. **Beneficiaries in 2017-18 School Year:**
   - # of School Districts: 3
   - # of Schools: 37
   - # of Students: 19,693
   - Other: Community Members

   # of OSPI staff associated with this funding (FTEs): 3.0
   # of contractors/other staff associated with this funding: 2.0

   **FY 18 Funding:**
   - State Appropriation: $513,000
   - Federal Appropriation: $0.0
   - Other fund sources: $0.0
   - **TOTAL (FY18):** $513,000

6. **Are federal or other funds contingent on state funding? If yes, explain.** No.

7. **State funding history:**

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Amount Funded</th>
<th>Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY18</td>
<td>$513,000</td>
<td>$512,064</td>
</tr>
<tr>
<td>FY17</td>
<td>$511,000</td>
<td>$511,000</td>
</tr>
<tr>
<td>FY16</td>
<td>$251,000</td>
<td>$235,424</td>
</tr>
</tbody>
</table>

8. **Number of beneficiaries (e.g., schools, students, districts) history:**

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th># of ?</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY18</td>
<td>$125,000</td>
</tr>
<tr>
<td>Sunnyside School District</td>
<td>20,000</td>
</tr>
<tr>
<td>Kelso School District</td>
<td>20,000</td>
</tr>
<tr>
<td>Franklin Pierce School District</td>
<td>20,000</td>
</tr>
<tr>
<td>Gonzaga Contractors</td>
<td>$65,000</td>
</tr>
</tbody>
</table>

9. **Programmatic changes since inception (if any):**
   Building Bridges, GATE, has joined the Office of System and School Improvement.

10. **Evaluations of program/major findings:** The 3rd party evaluation required by the legislation was conducted by the WSU Area Health Education Center- Spokane. The
results of the program evaluation of the Building Bridges Grant Program finds that it demonstrated statistically significant success in reducing dropout risk. Programs identified the most “at-risk” students for services under the Building Bridges Grant. The program demonstrated significant gains in credits earned and social adjustment with more intensively engaged students.

- Building Bridges services result in significant increases in credits earned by students at-risk for dropout.
- Students with greatest need (lowest levels of credits earned) received the most services and gain the most in credits earned.
- Students receiving both academic and nonacademic services showed the greatest academic gains.
- Engaging dropouts requires distinct identification and engagement strategies outside of conventional school strategies for supporting enrolled students.
- JWG continues to expand into more school districts- nationally more than 90% of JAG students graduate from high school. Washington State JAG participants have had an average graduation rate of 95% between 2014-2017.

11. **Major challenges faced by the program:** Funding allocated for the grant program for fiscal year 2011 was insufficient to sustain the grant program. OSPI terminated the grant program as of June 30, 2010. Limited grant funds were made available again in 2012. Ongoing funding for both systems capacity development and direct services continue to be a need.

12. **Future opportunities:** Based on the lessons learned from the grant program, OSPI put forward a Dropout Reduction decision package which was not funded. The purpose of the package allowed OSPI to implement a comprehensive dropout reduction initiative in school districts by expanding the use of a research based, longitudinal and disaggregated student information data system, to identify students at risk of dropping out; progress monitor identified students, and drive administrative decision making. If funded, this project would strengthen the dropout reduction initiative already underway in the state of Washington and support the continued development of a cross-systems policy framework; the coordination of services across agencies and the expansion of these practices to all Washington State schools to support dropout reduction. A smaller version of this effort is being developed through a restructuring of the 13-15 Building Bridges grant award criteria. The emphasis will be on the early identification of at risk youth, implementation of district wide dropout prevention processes and program sustainability through the effective use of education data.

13. **Statutory and/or Budget language:**

   **RCW 28A.175.025 Building Bridges program—Grants.** Subject to the availability of funds appropriated for this purpose, the Office of Superintendent of Public Instruction shall create a grant program and award grants to local partnerships of schools, families, and communities to begin the phase in of a statewide comprehensive dropout prevention, intervention, and retrieval system. This program shall be known as the
Building Bridges Program.

**RCW 28A.175.075 Building bridges work group—Composition—Duties—Reports.** (1) The Office of Superintendent of Public Instruction shall establish a state-level Building Bridges work group that includes K–12 and state agencies that work with youth who have dropped out or are at risk of dropping out of school.

**SSB 5883** Section 501(27) $410,000 of the general fund—state appropriation for fiscal year 2018, $200,000 of the general fund—state appropriation for fiscal year 2019, and $1,029,000 of the dedicated marijuana account—state appropriation are provided solely for dropout prevention, intervention, and reengagement programs, including the Jobs for America Graduates (JAG) program, dropout prevention programs that provide student mentoring, and the Building Bridges statewide program. Students in the foster care system or who are homeless shall be given priority by districts offering the Jobs for America’s Graduates program. The Office of Superintendent of Public Instruction shall convene staff representatives from high schools to meet and share best practices for dropout prevention. Of these amounts $513,000 of the dedicated marijuana account—state appropriation for fiscal year 2018, and $516,000 of the dedicated marijuana account—state appropriation for fiscal year 2019 are provided solely for the Building Bridges statewide program.

**RCW 28A.305.190** The State Board of Education shall adopt rules governing the eligibility of a child sixteen years of age and under nineteen years of age to take the GED test if the child provides a substantial and warranted reason for leaving the regular high school education program, if the child was home-schooled, or if the child is an eligible student enrolled in a dropout reengagement program under RCW 28A.175.100 through 28A.175.110.

**RCW 28B.15.067(6)** The tuition fees established under this chapter shall not apply to eligible students enrolling in a dropout reengagement program through an interlocal agreement between a school district and a community or technical college under RCW 28A.175.100 through 28A.175.110.

14. **Other relevant information:** The Building Bridges Legislation also calls for a state-level workgroup. This group is comprised of more than 90 members. Funds were not provided for the workgroup, and more than 30% of the Building Bridges supervisor’s time is dedicated to the staffing of this workgroup.

15.

16. **List of schools/districts receiving assistance:**

<table>
<thead>
<tr>
<th>Grantee</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sunnyside</td>
<td>20,000</td>
</tr>
<tr>
<td>Kelso</td>
<td>20,000</td>
</tr>
<tr>
<td>Franklin Pierce</td>
<td>20,000</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$ 60,000</strong></td>
</tr>
</tbody>
</table>

14. **Model Program Grants**
Jobs for Washington’s Graduation (JWG):
(See JAG Proviso Report)

17. Program Contact Information:
    Dixie Grunenfelder
    Director of K12 System Supports, Office of System and School Improvement
    Office of Superintendent of Public Instruction
    Office: 360-725-0415 | Cell: 360-402-4251
    dixie.grunenfelder@k12.wa.us